

**SOUTH HURON HOSPITAL
FINANCIAL STATEMENTS
MARCH 31, 2026**

SEEBACH & COMPANY
Chartered Professional Accountants



SOUTH HURON HOSPITAL
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MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The accompanying financial statements of South Huron Hospital (the "Hospital") are the responsibility of the Hospital's management and have been prepared in accordance with Canadian public sector accounting standards, established by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada, as described in Note 1 to the financial statements.

The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Hospital's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded from loss, transactions are properly authorized and recorded, and reliable information is available on a timely basis for preparation of the financial statements. These statements are monitored and evaluated by the Hospital's management. The Board of Directors meets with management and the external auditor to review the financial statements and discuss and significant financial reporting or internal control matters prior to their approval.

The financial statements have been audited by Seebach & Company, independent external auditors appointed by the Hospital. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Hospital's financial statements.

SOUTH HURON HOSPITAL

A handwritten signature in black ink, appearing to read "Jimmy Trieu".

Jimmy Trieu
President & Chief Executive Officer

A handwritten signature in black ink, appearing to read "Rob Lovecky".

Rob Lovecky, CPA, CMA, MEng
Vice President, Finance CFO

June 25, 2026

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of South Huron Hospital

Opinion

We have audited the accompanying financial statements of the South Huron Hospital ("the Hospital"), which are comprised of the balance sheet as at March 31, 2026 and the operating fund statement of revenue and expenses, statement of remeasurement gains and losses and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Hospital as at March 31, 2026, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAB).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Hospital in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAB, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Hospital's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Hospital or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Hospital's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITOR'S REPORT (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Hospital's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Hospital to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Seebach & Company

Chartered Professional Accountants
Licensed Public Accountants

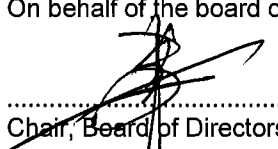
Clinton, Ontario
June 25, 2026

SOUTH HURON HOSPITAL**BALANCE SHEET**

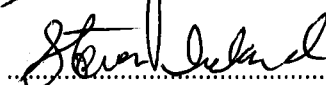
See Accompanying Notes to Financial Statements

As at March 31	2026	2025
ASSETS		
Current assets		
Cash	3,040,727	1,882,305
Short term investments (note 3)	-	4,723
Accounts receivable (note 2)	364,681	1,080,605
Inventories	143,013	128,697
Prepaid expenses	296,555	251,866
Due from South Huron Hospital Foundation (note 13)	13,023	250,544
	<u>3,857,999</u>	<u>3,598,740</u>
Long term investments (note 3)	<u>-</u>	<u>1,077,775</u>
Capital assets		
Capital assets, net book value (note 4)	7,824,699	8,287,092
	<u>\$ 11,682,698</u>	<u>\$ 12,963,607</u>
LIABILITIES AND NET ASSETS		
Current liabilities		
Accounts payable and accrued liabilities	2,057,197	2,235,265
Employee future benefits (note 7)	60,400	48,200
Deferred revenue (note 6)	996,182	1,006,118
	<u>3,113,779</u>	<u>3,289,583</u>
Long term liabilities		
Employee future benefits (note 7)	1,002,700	972,700
Deferred revenue (note 6)	6,729,418	7,148,599
Asset retirement obligation (note 10)	52,776	50,458
	<u>10,898,673</u>	<u>11,461,340</u>
Net assets		
Invested in capital assets	99,099	132,375
Unrestricted	684,926	1,366,294
	<u>784,025</u>	<u>1,498,669</u>
Accumulated remeasurement gains (losses)	-	3,598
	<u>784,025</u>	<u>1,502,267</u>
	<u>\$ 11,682,698</u>	<u>\$ 12,963,607</u>

On behalf of the board of governors:



 Chair, Board of Directors



 Chair, Audit Committee

SOUTH HURON HOSPITAL**OPERATING FUND STATEMENT OF REVENUE AND EXPENSES**

See Accompanying Notes to Financial Statements

For the Year Ended March 31	2026	2025
Revenue		
Ministry of Health / Ontario Health		
- Base Funding	11,132,179	9,935,880
- One Time Funding	581,450	1,295,483
- HOCC Funding	135,493	119,048
- Paymaster Funding	183,275	220,341
- Other Votes	3,300	3,300
Recoveries and miscellaneous	535,858	495,734
Investment income	46,803	175,073
Amortization of deferred grants and donations - equipment	510,925	506,280
OHIP and patient revenue	3,840,587	2,923,194
Differential and copayment revenue	218,112	256,952
	<u>17,187,982</u>	<u>15,931,285</u>
Expenses		
Salaries, wages and purchased services	8,426,483	8,133,060
Medical staff services remuneration	3,343,996	3,024,547
Employee benefits	2,181,523	2,044,339
Supplies and other expenses	2,890,200	2,699,852
Medical and surgical supplies	239,757	236,390
Drugs and medical gases	175,675	196,920
Bad debts	33,362	9,556
Other votes - property taxes	3,300	3,300
Depreciation - equipment	534,292	470,476
	<u>17,828,588</u>	<u>16,818,440</u>
Excess (deficiency) of Revenue over Expenses from Hospital Operations	(\$ 640,606)	(\$ 887,155)
Amortization of deferred grants and donations - building	562,276	560,181
Depreciation - building and building service equipment	<u>(636,314)</u>	<u>(647,134)</u>
Excess (deficiency) of Revenue over Expenses for the year	<u>(\$ 714,644)</u>	<u>(\$ 974,108)</u>

SOUTH HURON HOSPITAL**STATEMENT OF REMEASUREMENT GAINS AND LOSSES**

See Accompanying Notes to Financial Statements

For the Year Ended March 31	2026	2025
Accumulated remeasurement gains (losses), beginning of year	3,598	(130,836)
Unrealized holding gains (losses) attributable to investments	<u>(3,598)</u>	<u>134,434</u>
Accumulated remeasurement gains (losses), end of year	<u>\$ 0</u>	<u>\$ 3,598</u>

SOUTH HURON HOSPITAL
OPERATING FUND STATEMENT OF CASH FLOWS

See Accompanying Notes to Financial Statements

For the Year Ended March 31	2026	2025
Operating activities		
Excess (deficiency) of revenue over expenses for the year	(714,644)	(974,108)
Items not requiring (not providing) cash		
Depreciation expense	1,168,288	1,116,054
Amortization of deferred capital grants and donations	(1,073,201)	(1,066,461)
Accretion of asset retirement obligation	2,318	1,556
Working capital provided from operations	(617,239)	(922,959)
Cash provided from (used for) changes in operational balances		
Accounts receivable	715,924	(147,484)
Inventory	(14,316)	3,059
Prepaid expenses	(44,689)	(50,880)
Accounts payable and accrued liabilities	(178,068)	(956,403)
Employee future benefits	42,200	64,000
Deferred revenue	644,084	695,387
Due to/from South Huron Hospital Foundation	237,521	(208,059)
Cash provided from (used for) operating activities	785,417	(1,523,339)
Capital activities		
Net disposals (purchases) of capital assets	(705,895)	(742,259)
	(705,895)	(742,259)
Financing and investing activities		
Net investment sales (purchases)	1,074,177	2,745,423
	1,074,177	2,745,423
Increase (decrease) in cash	1,153,699	479,825
Cash and short term investments, beginning of year	1,887,028	1,407,203
Cash and short term investments, end of year	\$ 3,040,727	\$ 1,887,028

SOUTH HURON HOSPITAL**STATEMENT OF CHANGES IN NET ASSETS**

See Accompanying Notes to Financial Statements

For the Year Ended March 31			2026	2025
	Invested in Capital Assets	Unrestricted	Total	Total
Balance, beginning of year	132,375	1,366,294	1,498,669	2,472,777
Excess (deficiency) of revenues over expenses	(95,087)	(619,557)	(714,644)	(974,108)
Net change in investment in capital assets	61,811	(61,811)	-	-
Balance, end of year	<u>99,099</u>	<u>684,926</u>	<u>\$ 784,025</u>	<u>\$ 1,498,669</u>

SOUTH HURON HOSPITAL

NOTES TO FINANCIAL STATEMENTS

For the Year Ended March 31, 2026

1. Significant accounting policies

Nature of organization

The South Huron Hospital ("Hospital") is principally involved in providing health care services to the residents of the South Huron and surrounding municipalities. The Hospital is incorporated without share capital under the Corporations Act (Ontario) and is a charitable organization within the meaning of the Income Tax Act (Canada).

Basis of presentation

The financial statements of the Hospital have been prepared in accordance with Canadian public sector accounting standards for government not-for-profit organizations, including the 4200 series of standards, as issued by the Public Sector Accounting Board ("PSAB for Government NPOs").

Revenue recognition

The Hospital follows the deferral method of accounting for contributions which include donations and government grants.

Under the Health Insurance Act and Regulations thereto, the Hospital is funded primarily by the Province of Ontario in accordance with budget arrangements established by the Ministry of Health. Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Unrestricted contributions are recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

Contributed services

The Hospital is dependent on the voluntary services of many individuals. Since these services are not normally purchased by the hospital and because of the difficulty in estimating their fair market value, these services are not recorded in these financial statements.

Inventories

Inventories are valued at the lower of cost and net realizable value.

Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Betterments which extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to the hospital's ability to provide services, its carrying amount is written down to its residual value. Amortization is provided on assets placed into use on the straight-line basis over their estimated useful lives as follows:

Land improvements	10 - 20 years
Buildings	50 years
Building service equipment	20 - 25 years
Equipment	3 - 25 years

Vacation pay

Vacation pay is accrued for all employees as entitlements to these payments is earned.

Deferred building and equipment grants

Provincial and municipal building and equipment grants and donations received by the hospital are deferred and amortized on a straight-line basis at a rate corresponding with the depreciation rate for the related building or equipment.

Measurement uncertainty

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reported period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known.

SOUTH HURON HOSPITAL
NOTES TO FINANCIAL STATEMENTS (continued)

For the Year Ended March 31, 2026

1. Significant accounting policies (continued)

Investments

The Hospital has classified all stocks, bonds and other investment securities as available-for-sale which are carried at fair value. Bank guaranteed investment certificates are classified as held-to-maturity and are carried at cost. A write down of the carrying amount of held-to-maturity investments is charged against income when evidence indicates a permanent decline in the underlying value and earning power of an investment. Gains and losses on disposal of held-to-maturity investments are determined on a completed transaction basis.

2. Accounts receivable

	2026	2025
Ministry of Health / Ontario Health	100,072	913,548
Insurers and patients	49,142	35,842
Other	<u>215,467</u>	<u>31,215</u>
	<u>\$ 364,681</u>	<u>\$ 1,080,605</u>

3. Investments

The Hospital's investments are recorded at market value, as per the investment statements provided by the holding institution for the period March 31, 2026.

	2026	2025
Short-term		
Cash in investment account	-	4,723
Long-term		
Mutual funds	<u>-</u>	<u>1,077,775</u>
	<u>\$ -</u>	<u>\$ 1,082,498</u>

The cost of the investments as of March 31, 2026 was \$0 (cost March 31, 2025: \$1,078,900).

4. Capital assets

	Cost	Accumulated Amortization	Net Book Value 2026	Net Book Value 2025
Land	249,131	-	249,131	249,131
Land improvements	364,415	279,611	84,804	100,964
Buildings	12,902,216	7,388,548	5,513,668	6,063,017
Major equipment	<u>6,950,426</u>	<u>4,973,330</u>	<u>1,977,096</u>	<u>1,873,980</u>
	<u>\$ 20,466,188</u>	<u>\$ 12,641,489</u>	<u>\$ 7,824,699</u>	<u>\$ 8,287,092</u>

5. Accounts payable and accrued liabilities

Accounts payable and accrued liabilities consist of:

	2026	2025
Trade payables	1,338,354	1,530,498
Salaries and deductions payable	298,561	209,569
Accrued vacation and statutory holiday payable	159,509	129,995
Other liabilities	<u>260,773</u>	<u>365,203</u>
	<u>\$ 2,057,197</u>	<u>\$ 2,235,265</u>

SOUTH HURON HOSPITAL
NOTES TO FINANCIAL STATEMENTS (continued)

For the Year Ended March 31, 2026

6. Deferred capital contributions related to capital assets

Deferred capital contributions related to capital assets represent the unamortized amount received for the purchase of capital assets and consists of the following:

	2026	2025
Balance, beginning of year	8,154,717	8,525,791
Additional contributions	644,084	695,386
Less: Amounts amortized to revenue	(1,073,201)	(1,066,460)
Less: Net value of disposals	-	-
Balance, end of year	<u>\$ 7,725,600</u>	<u>\$ 8,154,717</u>
Short-term	996,182	1,006,118
Long-term	<u>6,729,418</u>	<u>7,148,599</u>
	<u>\$ 7,725,600</u>	<u>\$ 8,154,717</u>

7. Employee future benefits

The South Huron Hospital provides extended health care, dental and semi-private benefits to eligible retired employees. An independent actuarial study of the post-retirement benefits has been undertaken. The most recent valuation of the employee future benefits was prepared as at March 31, 2026.

At March 31, 2026 the Hospital's accrued benefit obligation related to post-retirement benefit plans was \$1,063,100 (2025: \$1,020,900), as detailed in the table below.

	2026	2025
Balance, beginning of year	1,020,900	956,900
Benefit cost	90,400	91,500
Contributions by the Hospital	<u>(48,200)</u>	<u>(27,500)</u>
Balance, end of year	1,063,100	1,020,900
Less: current portion	<u>60,400</u>	<u>48,200</u>
Long-term accrued benefit liability	<u>\$ 1,002,700</u>	<u>\$ 972,700</u>

8. Invested in capital assets

a) Net assets invested in capital assets are calculated as follows:

	2026	2025
Capital assets, net book value	7,824,699	8,287,092
Amounts financed by:		
Deferred capital contributions	<u>(7,725,600)</u>	<u>(8,154,717)</u>
	<u>\$ 99,099</u>	<u>\$ 132,375</u>

b) Change in net assets invested in capital assets is calculated as follows:

	2026	2025
Excess of expenses over revenues:		
Amortization of deferred capital contributions related to capital assets	1,073,201	1,066,461
Depreciation of capital assets	<u>(1,168,288)</u>	<u>(1,116,053)</u>
	<u>\$ (95,087)</u>	<u>\$ (49,592)</u>
Net change in investments in capital assets:		
Purchase of capital assets	705,895	742,259
Capital assets funded by deferred capital contributions	<u>(644,084)</u>	<u>(695,387)</u>
	<u>\$ 61,811</u>	<u>\$ 46,872</u>

SOUTH HURON HOSPITAL
NOTES TO FINANCIAL STATEMENTS (continued)

For the Year Ended March 31, 2026

9. Other votes

The South Huron Hospital operates programming which is funded separately from general hospital operations. Ontario Health funds the municipal tax program.

	2026	2025
Revenues		
Municipal taxes	<u>\$ 3,300</u>	<u>\$ 3,300</u>
Expenses		
Municipal taxes	<u>\$ 3,300</u>	<u>\$ 3,300</u>

10. Asset retirement obligation (ARO)

Legal liabilities exist for the removal and disposal of asbestos and other environmentally hazardous materials within some Hospital owned properties and buildings that will undergo major renovations, upgrades, or demolition in the future. The obligation has been measured at current cost as the timing of future cash flows cannot be reasonably determined. In subsequent periods, the liability will be adjusted for accretion expenses to reflect the anticipated future costs at retirement.

	2026	2025
Asset retirement obligations, beginning of year	50,458	48,901
Accretion expense during the year	<u>2,318</u>	<u>1,557</u>
Asset retirement obligations, end of year	<u>\$ 52,776</u>	<u>\$ 50,458</u>

11. Pension plan

Full-time and part-time employees of the hospital may be eligible to be members of the Hospitals of Ontario Pension Plan which is a multi-employer final average pay contributory pension plan. Employer contributions made to the plan during the year by the hospital amounted to \$557,798 (2025: \$524,343). These amounts are included in expenses in the operating fund statement of revenue and expenses and fund balance.

12. Financial instruments

The Hospital's financial instruments consist of cash and short-term investments, accounts receivable and accounts payable. It is management's opinion that the Hospital is not exposed to significant interest and credit risks arising from these financial instruments. The fair value of the financial instruments approximates their carrying amount.

13. Related party transactions

The Hospital has an agreement with Alexandra Marine and General Hospital in sharing staff resources and other operating costs. These services to run hospital operations result in charges of \$1,244,350 (2025: \$1,515,150) from Alexandra Marine and General Hospital. The Hospital provided services to Alexandra Marine and General Hospital which resulted in recoveries of \$61,079 (2025: \$75,218). At March 31, 2026, accounts payable includes \$92,630 (2025: \$115,604) that is due to Alexandra Marine and General Hospital. At March 31, 2026, accounts receivable includes \$5,700 (2025: \$6,315) that is due from Alexandra Marine and General Hospital. These transactions are in the normal course of operations and are measured at the exchange amount of consideration established and agreed to by the related parties.

14. Economic interest

The Hospital has an economic interest in South Huron Hospital Foundation. The Foundation is an independent corporation incorporated without share capital which has its own independent Board of Directors and is a registered charity under the Income Tax Act. The Foundation was established to raise funds for the use of the Hospital. Donations received by the Hospital during the year were \$524,788 (2025: \$551,160).

SOUTH HURON HOSPITAL
NOTES TO FINANCIAL STATEMENTS (continued)

For the Year Ended March 31, 2026

15. Financial risks and concentration of credit risks

Credit risk

Credit risk refers to the risk that a counterpart may default on its contractual obligations resulting in a financial loss. The Hospital is exposed to credit risk with respect to the accounts receivable.

The Hospital assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. The maximum exposure to credit risk of the Hospital at March 31, 2026 is the carrying value of these assets.

The carrying amount of accounts receivable is valued with consideration for an allowance for doubtful accounts. The amount of any related impairment loss is recognized in the operating fund statement of revenue and expenses. Subsequent recoveries of impairment losses related to accounts receivable are credited to the operating fund statement of revenue and expenses. The balance of the allowance for doubtful accounts at March 31, 2026 is \$7,772 (2025: \$4,633).

There have been no significant changes to the credit risk exposure from 2025.

Liquidity risk

Liquidity risk is the risk that the Hospital will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Hospital manages its liquidity risk by monitoring its operating requirements. The Hospital prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

There have been no significant changes to the liquidity risk exposure from 2025.

Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates or interest rates will affect the Hospital's income or the value of its holdings of financial instruments. The objective of market risk management is to control market risk exposures within acceptable parameters while optimizing return on investments.

Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows or a financial instrument will fluctuate because of changes in the market interest rates.

There has been no change to the interest rate risk exposure from 2025.